



**REFORMED CHURCH UNIVERSITY**

**FACULTY OF COMMERCE**

**Bachelor of Commerce Honours Degree in Logistics and  
Supply Chain Management**

**Project Management**

**HPAD428/HLSM 402** 404

**Part 4 Semester 1 Examination**

**Total Marks [100]**

Date: December 2020

Time: 3 Hours

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**INSTRUCTIONS**

1. This paper has *six (6)* questions
2. Answer question *one (1)* and *any* other *three (3)*
3. Each question carries *25 marks*
4. Start each question on a new page

1. With the aid of a diagram, explain the project life cycle of a project that you have been involved in or you are familiar with. (25)
2. Giving practical examples, examine **any five** contents of a valid project charter. (25)
3. (a) Construct an AOA network diagram for the following project:

Activity	Description	Predecessor	Duration
A	Locate facilities	-	8 weeks
B	Order furniture	A	6 weeks
C	Interview	-	4 weeks
D	Remodel	A	11 weeks
E	Furniture setup	B	3 weeks
F	Hire and Train	C	9 weeks
G	Move in	E,D,F	1 week

(7)

- (b) Discuss the term project stakeholders and give examples of the most important stakeholders usually in a project. (18)

4. (a) Examine **any five** attributes of a project quality plan. (15)

- (b) Justify the significance of a Project quality management. (10)

5. Citing relevant examples, analyze **any five** factors which constrain the success of projects. (25)
6. With the aid of illustrations (diagrams) explain how the application of the Work breakdown structure enhance project performance. (25)

*End of Paper*