



**REFORMED CHURCH UNIVERSITY**

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**FACULTY OF COMMERCE**

**BACHELOR OF COMMERCE HONOURS DEGREE IN BUSINESS  
MANAGEMENT**

**PROJECT MANAGEMENT**

**HBUM 402**

**PART 4 SEMESTER 1**

**Total Marks [100]**

**DATE: APRIL 2024**

**Time: 3 Hours**

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**INSTRUCTIONS**

1. This paper has *six (6)* questions
2. Answer question *one (1)* and *any* other *three (3)*
3. Each question carries *25 marks*
4. Start each question on a new page

1. The authorities at Reformed Church University (RCU) plan to build hostels for student accommodation that should be completed within a period of two years. The Vice Chancellor at (RCU) has requested you to provide a detailed project proposal outlining the sequence of steps, phases and/ or processes that will be followed during managing and delivering the Student Residential project.

a) Develop the proposal that should include a detailed explanation on the activities and actions to be performed during each phase. (13)

b) With the information above, prepare a project charter for the RCU Student Residential Project. (12)

2. Discuss how an organisation select the appropriate projects that will support their business strategies. (25)

3. Examine the methods that can be used to estimate costs when comparing and selecting projects. (25)

4. Evaluate any 5 project attributes that are important for Project Managers to identify and act upon. (25)

5. Discuss the Project risk management process of a project of your choice. (25)

6. With the aid of diagram, explain how the application of the Gantt chart enhance project performance. (25)

**END OF PAPER**