



**REFORMED CHURCH UNIVERSITY**

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**FACULTY OF COMMERCE**

**BACHELOR OF COMMERCE HONOURS DEGREE IN BUSINESS  
MANAGEMENT**

**RISK MANAGEMENT & POLICY**

**HBUM 403**

**PART 4 SEMESTER 1**

**Total Marks [100]**

**DATE: APRIL 2024**

**Time: 3 Hours**

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**INSTRUCTIONS**

1. This paper has *six (6)* questions
2. Answer question *one (1)* and *any* other **three (3)**
3. Each question carries *25 marks*
4. Start each question on a new page

1. (a) Analyse the principles of risk management and how they can be applied in a business context. [15]  
 (b) Examine the allocation of capital to risk management in Zimbabwe. [10]
  
2. Blantyre Corporation has set aside \$20 million to be invested in an insurance business for two years and its cost of capital is 20%p.a. There is however a 75% chance of a recession in the first year of investment. If this happens net operating cash flows of the fund will be \$8 million. However, in the event of there being no recession in the first year, net cash flows will be \$12 million. If there is a recession in the first year, there is a 60% chance of another recession in the second year leading to net operating cash flows of \$6 million. However, a recession in year 1 followed by no recession in year two will lead to net cash flows of \$10 million. It is also projected that if there is no recession in year 1, there is a 40% chance of a recession in year two giving rise to net cash flows of \$10 million. However, in the absence of recessions in years 1 and 2, net cash flows to be realized by the company will be \$16 million. Evaluate the viability of the projected business.

**Required:**

Comment on your result. [25]

3. Creighton Logistics intends to invest in two possible capital projects, A and B. The table below summarizes the possible states of the economy to be faced by the corporations, their probabilities and the projected returns to the two capital projects, A and B if they are to be undertaken:

	Return		
	Security A	Security B	Probability
Scenario			
Depression	10%	6%	40%
Boom	13%	11%	10%
Normal	11%	14%	50%

The market participant invests 40% of the portfolio in security A and the remaining 60% in security.

- a. Calculate the expected return and standard deviation of each of the investments. [5]
  - b. Compute the covariance and correlation coefficient of the two investments. Interpret your answers. [5]
  - c. Determine the coefficient of variation (CV) of each investment and explain your findings. [5]
  - d. Evaluate the return and standard deviation of the portfolio of the two investments. Interpret your results. [5]
  - e. Comment on the investment decisions that rational and risk averse investors would make based on the results of the two investments above. [5]
4. With the aid of practical examples, discuss how the application of risk management in decision-making may help managers make informed decisions in the face of uncertainty. [25]
  5. Citing relevant examples, examine the key components and tools that risk analysts should utilize within the risk management process and framework of an organization. [25]
  6. Citing practical examples, explain the influence of the risk management process on the growth and development of a firm. [25]

**END OF PAPER**