



REFORMED CHURCH UNIVERSITY

FACULTY OF COMMERCE
BACHELOR OF COMMERCE HONOURS DEGREE IN LOGISTICS
AND SUPPLY CHAIN MANAGEMENT

STRATEGIC PROCUREMENT

HLSM 409

PART 4 SEMESTER 2 EXAMINATION

TOTAL MARKS [100]

DATE: DECEMBER 2022

TIME: 3 HOURS

INSTRUCTIONS

1. This paper has *six (6)* questions
2. Answer question *one (1)* and *any* other **three (3)**
3. Each question carries **25 marks**
4. Start each question on a new page

1. Discuss Porter's generic strategies as they relate to strategic procurement in an organization of your choice. (25 Marks)
2. Evaluate the challenges that are faced by a procurement officer in an organization of your choice in Zimbabwe. (25 Marks)
3. With reference to an organization of your choice discuss the benefits and risks of strategic outsourcing. (25 marks)
4. As a procurement manager in the public sector, examine how the procurement management concept of the 5 Rs ensures the success of your organization. (25 Marks)
5. Using the 5 forces of analysis, explain how an organisation of your choice can uncover opportunities to create supply chain advantage. (25 Marks)
6. Assess the ways in which strategic procurement can support management and reduction of cost in an organisation of your choice. (25 Marks)

End of Paper